APPENDIX 8.2: An Example of a Knowledge-Skills-Resource Matrix for a Team

✓ = Capacity Achieved/ **x** = Capacity Development Required

Knowledge/Skills	Resources	PERSON 1 Team Leader	PERSONS 2-6 Subject Matter Experts	PERSON 7-8 ITC Expert	PERSON 9-12 Research and Development Expert	PERSON 13-14 GIS Analyst	PERSON 15 Support Staff	
Geospatial Information								
General GIS Concepts	Computer Internet Access	√	✓	✓	~	~	✓	
Geospatial Data Entry, Conversion and Maintenance	Computer (High-end) Internet Access GIS Software		√		~	√		
Cartography and Graphic Design	Computer (High-end) Internet Access GIS Software Publishing Software		√		√	√		
Metadata creation and editing	Computer Internet Access Metadata editor		✓	√	√	√		
Image Interpretation	Computer (High-end) Internet Access Image analysis Software		√					
GIS Analysis	Computer (High-end) Internet Access GIS Software		√	√	~	√		
GIS Workflows	Computer (High-end)	✓	✓	✓	✓	✓		

Knowledge/Skills	Resources	PERSON 1 Team Leader	PERSONS 2-6 Subject Matter Experts	PERSON 7-8 ITC Expert	PERSON 9-12 Research and Development Expert	PERSON 13-14 GIS Analyst	PERSON 15 Support Staff
	Internet Access						
	GIS Software						
3D Modelling	Computer (High-end)						
	Internet Access		✓		✓	✓	
	GIS Software						
4D Modelling	Computer (High-end)						
	Internet Access		✓		✓	✓	
	GIS Software						
Basic understanding of programming			√	√	√	✓	
Structured Query Language	Computer						
(SQL) knowledge	Internet Access		✓	✓	✓	✓	
	SQL Programming Software						
Object Oriented	Computer						
programming	Internet Access			✓	✓		
	O-O Programming Software						
Basic GIS architecture (desktop and web)	Computer						
	Internet Access		✓	✓	✓	✓	
	GIS Software						
Web Services knowledge and experience	Computer		√	✓	✓	✓	
	Internet Access						
Database Skills	Computer		~	√	✓	✓	
	Internet Access						

Knowledge/Skills	Resources	PERSON 1 Team Leader	PERSONS 2-6 Subject Matter Experts	PERSON 7-8 ITC Expert	PERSON 9-12 Research and Development Expert	PERSON 13-14 GIS Analyst	PERSON 15 Support Staff
Proficiency in Mobile Apps	Mobile Smart Phone	✓	✓	✓	✓	✓	✓
Project Management Sills							
Project Management and Design	Computer Internet Access	✓		✓	✓		
Ability to translate user needs to solutions	Computer Internet Access	~	✓	✓	✓	√	
Skills transferrable to multiple domains	Computer Internet Access	√	√	√	√	√	
Communication Skills	Computer Internet Access	✓	✓	✓	✓	√	✓
Monitoring and Evaluation	Computer Internet Access	√		✓	✓	✓	
Problem Solving Skills	Computer Internet Access	√	√	✓	√	√	√